

Committed to Cures

Pioneering next-generation cell therapies for patients with cancer and other serious diseases

January 2022

Disclaimer

This presentation contains forward-looking statements as that term is defined in the Private Securities Litigation Reform Act of 1995, including with respect to timing of initiation and progress of, and data reported from, the clinical trials of Gamida Cell's product candidates (including GDA-201), anticipated regulatory filings (including the submission of the BLA for omidubicel to the FDA), and the potentially life-saving or curative therapeutic and commercial potential of its product candidates. Any statement describing Gamida Cell's goals, expectations, financial or other projections, intentions or beliefs is a forward-looking statement and should be considered an at-risk statement. Such statements are subject to a number of risks, uncertainties and assumptions, including those related to the impact that the COVID-19 pandemic could have on our business, and including the scope, progress and expansion of Gamida Cell's clinical trials and ramifications for the cost thereof; clinical, scientific, regulatory and technical developments; and those inherent in the process of developing and commercializing product candidates that are safe and effective for use as human therapeutics, and in the endeavor of building a business around such product candidates. In light of these risks and uncertainties, and other risks and uncertainties that are described in the Risk Factors section and other sections of Gamida Cell's Annual Report on Form 20-F, filed with the Securities and Exchange Commission (SEC) on March 9, 2021, as amended, and other filings that Gamida Cell makes with the SEC from time to time (which are available at http://www.sec.gov), the events and circumstances discussed in such forward-looking statements may not occur, and Gamida Cell's actual results could differ materially and adversely from those anticipated or implied thereby. Although Gamida Cell's forward-looking statements reflect the good faith judgment of its management, these statements are based only on facts and factors currently known by Gamida Cell. As a result, you are cautioned not to rely on these forward-looking statements.



Gamida Cell's advanced cell therapy programs are demonstrating **near-term promise** and **long-term potential**



Omidubicel

Lead therapy poised to address unmet needs

- Potential to be first FDA-approved cell therapy for allogeneic hematopoietic stem cell transplant (allo-HSCT)
- Breakthrough Therapy and Orphan Drug status
- Preparing for BLA submission in 1H22

GDA-201

Progressing clinical program in NK cells

- NK cell product with positive Phase 1 data using fresh product
- Submitted IND for a Phase 1/2 trial in NHL with an allogeneic readily available cryopreserved formulation
- Ongoing discussion with the FDA to advance the IND



GDA-301/401/501/601

Opening new frontiers in cancer immunotherapy

- Proof-of-concept for genetic engineering modifications, including CAR, membrane bound IL15, and knockouts using multiple approaches including CRISPR
- Evidence of increased cytotoxicity in preclinical studies
- Potential in hematologic cancers and solid tumors

Well positioned to execute goals | \$96M Cash* | Cash runway into mid-2023 and through potential omidubicel approval

*As of December 31, 2021, unaudited



Our pipeline reflects our commitment to developing curative therapies for patients with hematologic diseases and solid tumors

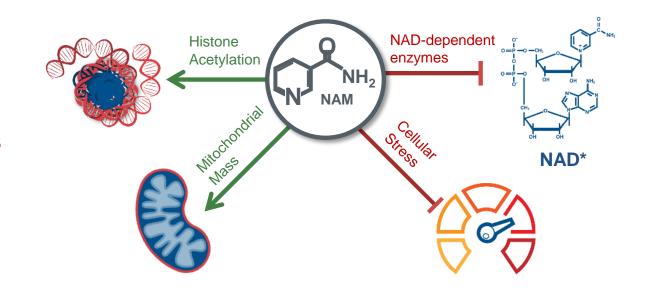
PRODUCT	DISCOVERY	PHASE 1	PHASE 2	PHASE 3	REGISTRATION
ALLO-HSCT					
OMIDUBICEL					
Hematologic Malignancies					FDA Breakthrough Orphan Designation
Severe Aplastic Anemia					
NK CELL THERAPIES					
GDA-201					
Non-Hodgkin Lymphoma	+ rituximab		IST complete*		
Non-Hougkin Lymphoma	+ rituximab		Pł	nase 1/2 planned	
GDA-301					
Solid Tumors CISH KO + membIL-15					
GDA-401					
Undisclosed					
GDA-501					
Solid Tumors HER2 CAR					
GDA-601					
Multiple Myeloma CD38 KO + CD38 CAR					

*Investigator Sponsored Trial (IST) was with a fresh formulation of GDA-201



Our proprietary NAM Platform powers our commitment to cures

Gamida Cell NAM Platform



Enhances cellular functionality and phenotype

Augments the number of allogeneic donor cells

Demonstrates potential to multiply any cell type

NAM=nicotinamide. The NAM therapeutic platform leverages the unique properties of NAM to enable the expansion of multiple cell types, including stem cells, with appropriate growth factors to maintain the cells' original phenotype and potency

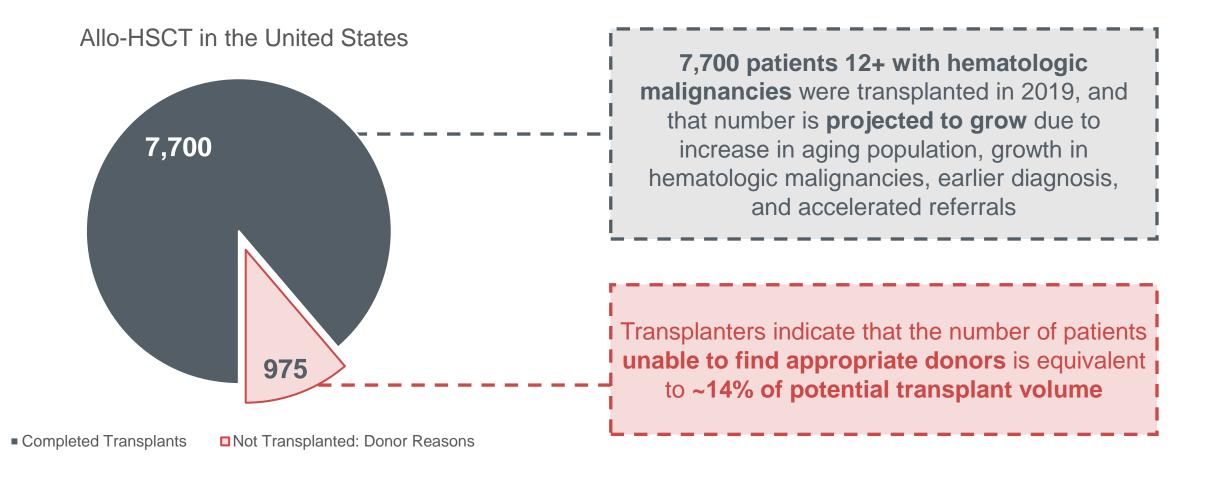


Omidubicel

A potentially curative treatment for patients with hematologic malignancies in need of an allogeneic stem cell transplant



Allo-transplant is a **potentially curative treatment option**, and while a **growing market**, it is not without **unmet needs**

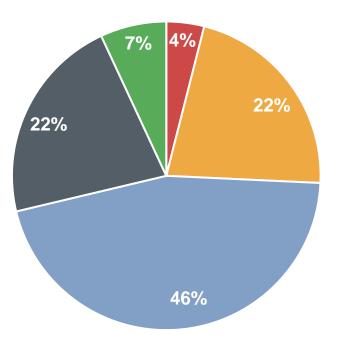




Each patient who receives an allo-HSCT must be **uniquely paired with a donor source**, and currently there is **no standard of care**

Donor source usage rates are driven by HLA match*, availability, donor age, and timing

Donor Usage Rates (2019)



Matched Related Donor (MRD)	8/8 HLA-matched cells from a related donor	
Matched Unrelated Donor (MUD)	8/8 HLA-matched cells from an unrelated donor	
Haploidentical Donor (Haplo)	HLA-half matched cells from a related donor	
Mismatched Unrelated Donor (MMUD)	Incompletely matched cells from an unrelated donor	
Umbilical Cord Blood (UCB)	HLA matched, unrelated stem cells identified through a cord blood bank	

*HLA match refers to the process in which blood or tissue samples are tested for human leukocyte antigens (HLAs) to determine the degree of matching between the donor and transplant recipient.



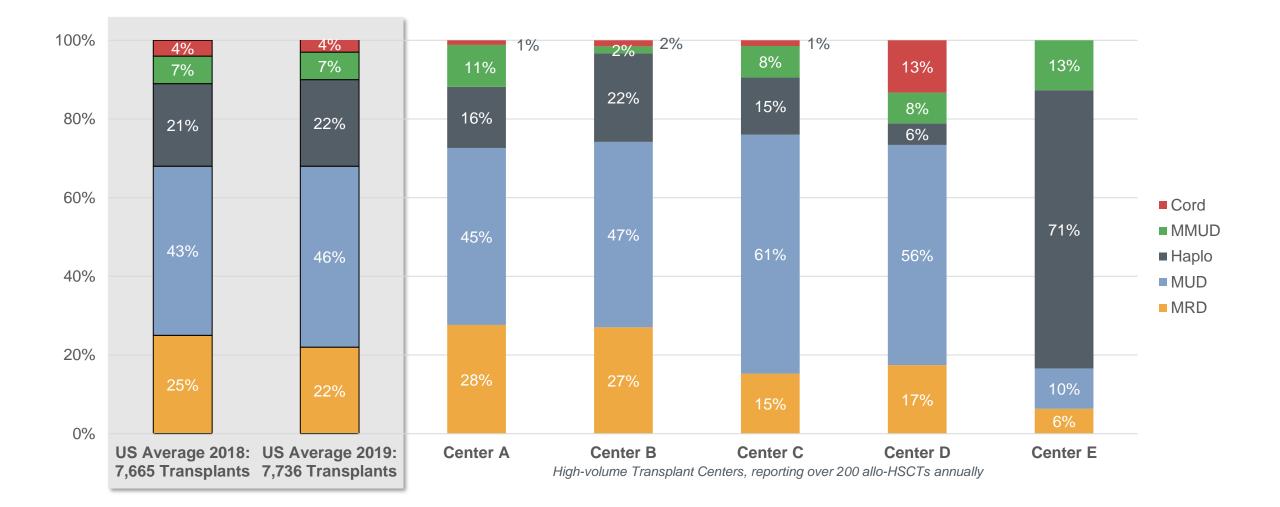
Donor source **identification and selection is complex**, and each source has **limitations**

Matched Related Donor	Matched Unrelated Donor	Haploidentical Donor	Mismatched Unrelated Donor	Umbilical Cord Blood
Recognized as the gold standard	Seen as the next alternative to MRD	Extends chance of finding a related donor	Registries provide more options	Readily available, less stringent matching criteria without the risk of increased GvHD
 70% of patients will NOT have an MRD Requires consideration of donor age, as older donors are associated with reduced overall survival (OS) 	 Likelihood of finding a match is lower for minority groups The search process averages 2-3 months, with delayed acquisition significantly impacting patient outcomes 	 Use of PTCy reduces GvHD, but leads to increased incidence of infection and risk of cardiotoxicity Potential for older donor age also negatively impacts outcomes 	 The decreased HLA match increases risk of infections for patients Patients face the same negative consequences as MUD when a significant delay occurs 	 Engraftment time is delayed due to lower cell count, leading to increased risk of infection Patients face additional hospitalization days compared to other donor sources

GvHD: Graft versus Host Disease



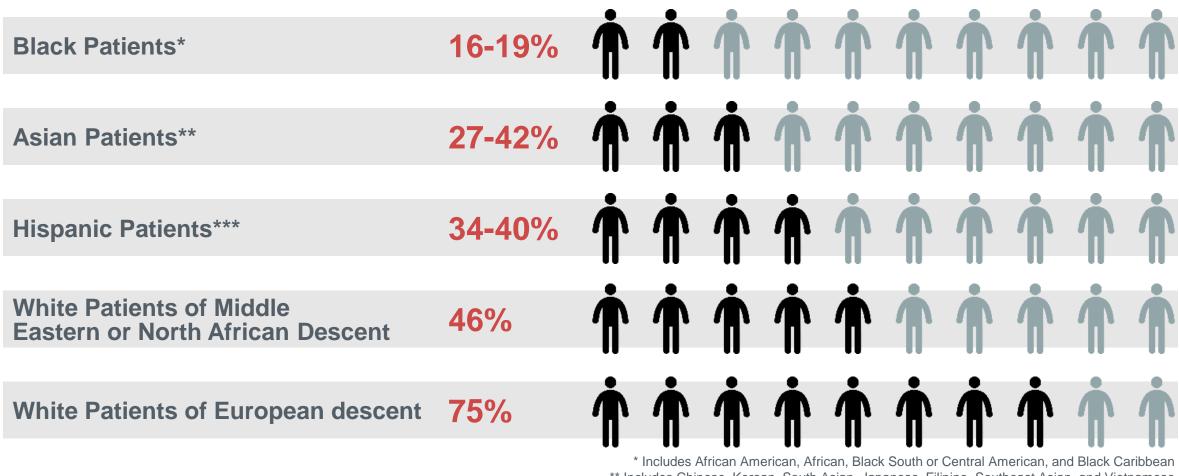
Additionally, Transplant Centers differ in their use of donor source





There is a **particularly urgent unmet need** for patients within **minority groups**, as these patients comprise **only ~30% of transplants today**

Likelihood of finding a donor match through a registry varies greatly by race



** Includes Chinese, Korean, South Asian, Japanese, Filipino, Southeast Asian, and Vietnamese *** Includes Mexican, Hispanic South or Central American, and Hispanic Caribbean



Omidubicel is the advanced cell therapy option that addresses today's unmet needs

Unmet Needs			Omidubicel Offering
Match	70%	of patients will not have an adequately matched related donor	~93% of patients were able to find a suitable donor in the Phase 3 trial due to less stringent matching requirements
Availability	80%	of African Americans will not find a matched unrelated donor in the registry database	Omidubicel expands access to previously underserved populations, and minority patients represented ~40% of patients in the Phase 3 trial
Donor Age	17%	Excess risk for OS for every additional decade of donor age >30 years	Omidubicel combines the naivety of cord blood with sufficient cell quantity for robust immune reconstitution
Timing Urgency	2-3+	Months from preliminary search to transplant	Omidubicel offers rapid availability and a reliable process, with a personalized product delivered in 4 weeks from selection of a cord blood unit

Omidubicel data demonstrates **positive clinical outcomes** for patients with hematologic malignancies

 Kindwall-Keller and Ballen. The Oncologist. 2017, 22;1125-1134. 2. Dehn et al. Blood. 2019, 134:924-934. 3. Wilkerson J. Science in the News. Published November 2019. Accessed November 2021. 4. Be The Match. Why Ethnicity Matters When Donating Bone Marrow. Accessed November 2021. 5. Be the Match. Five Year Strategic Plan 2019–2023. Published 2020. 6. Switzer et al. Bone Marrow Transplant. 1999;24(3):313-319. 7. DeZern et al. Blood Adv. 2021;5(5):1360-1368. 8. Ciurea et al. Blood Adv. 2018;2(17):2254-2261.

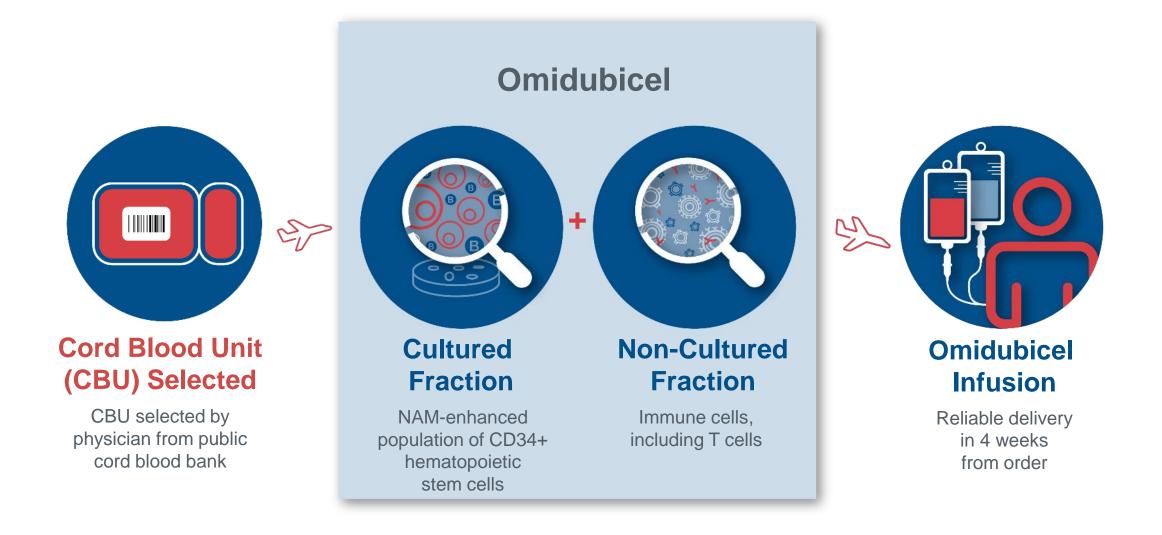


Omidubicel

The latest data demonstrating the potential for cure



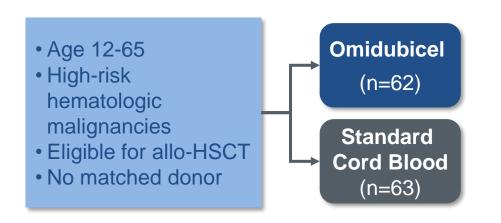
Omidubicel is a **personalized manufactured** stem cell product consisting of a **cultured** and **non-cultured** fraction from a single umbilical cord blood unit





Our Phase 3 trial results highlight the compelling potential of omidubicel

Randomized, Controlled, Multi-center, Global Phase 3 Registration Trial*



>40% of patients in trial were ethnically diverse

- Achieved primary endpoint with unprecedented time to neutrophil engraftment
- Achieved secondary endpoints with reduced hospitalization time, decreased risk of infection, and shorter time to platelet engraftment
- Demonstrated **13% difference in overall survival** (73% omidubicel vs. 60% control)
- Reduced cumulative incidence of non-relapse mortality by ~50%

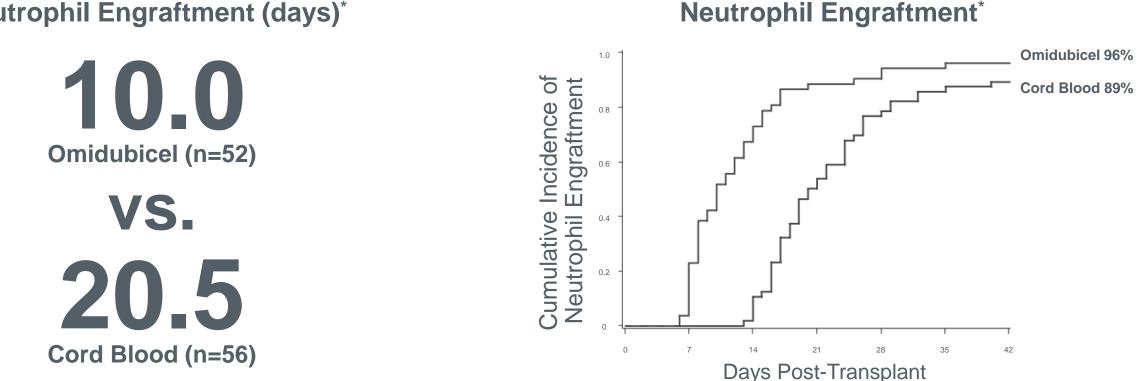
*Trial Schema reviewed with FDA

Horwitz et al. Blood. 2021;138:1429-1440. ASH 2021: Allogeneic Stem Cell Transplantation with Omidubicel: Long-Term Follow-up (Dr. Lin, Duke). Allogeneic Hematopoietic Stem
 Cell (Allo-HSCT) Transplant with Omidubicel Demonstrates Sustained Clinical Improvement Versus Standard Myeloablative Umbilical Cord Blood Transplantation (UCBT): Final
 Results of a Phase III Randomized, Multicenter Study. Horwitz et. at.



Omidubicel patients demonstrated **rapid time to neutrophil engraftment**, a critical milestone for their recovery

Median Time to Neutrophil Engraftment (days)*



Cumulative Incidence of

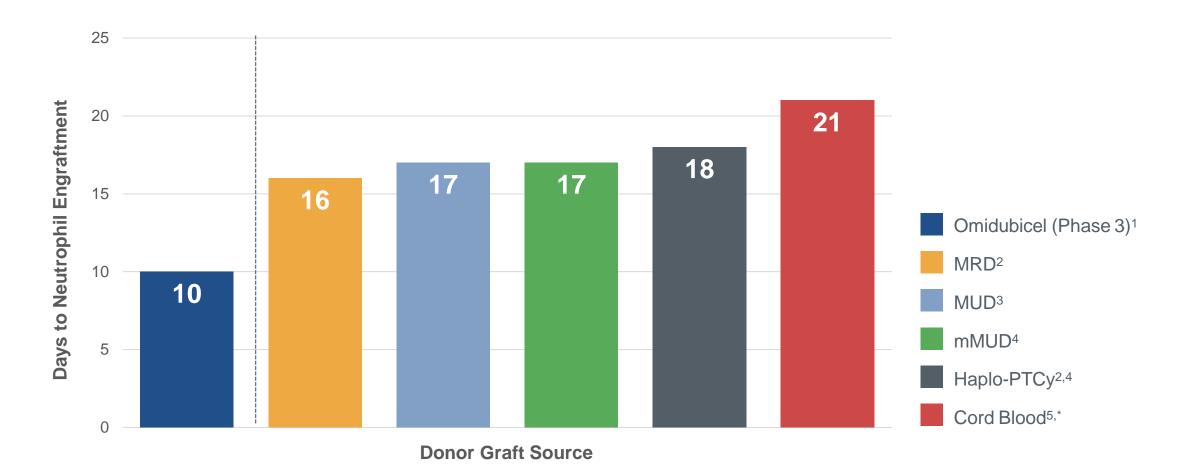
The advantages of **early engraftment and lower infections** with omidubicel translate to **long-term benefits** in the first year post-transplant

*Per protocol population, n=108

16 Horwitz et al. Blood. 2021;138:1429-1440. Transplant with Omidubicel Demonstrates Sustained Clinical Improvement Versus Standard Myeloablative Umbilical Cord Blood Transplantation (UCBT): Final Results of a Phase III Randomized, Multicenter Study. Horwitz et. at.



The **time to neutrophil engraftment** demonstrated by omidubicel is **shorter** than published results for **all other allo-HSCT donor sources**



Omidubicel is investigational and safety and efficacy have not been established by any agency.

* Results represent double-cord transplants

Horwitz, et al, Blood 138:1429-1440, 2021 ; 2. Salvatore D, et al. Haematologica. 2018; 103(8):1317-28; 3. Mary M. Horowitz, MD, MS. Haploidentical Transplantation:
 The Answer to our Donor Problems? CIBMTR, Medical College of Wisconsin. January 2017; 4. McCurdy SR, et al. Adv Hematol. 2015; 1-9.; 5. Horwitz ME, et al. J Clin Oncol. 2018; 37(5):367-74.



Omidubicel patients also demonstrated **robust immune reconstitution**, as reported during an oral presentation at ASH 2021

Sub-study of the Phase 3 trial (n=37): 17 omidubicel, 20 standard cord blood

Robust early recovery observed for T cell, B cell, NK cell, and dendritic cell subsets (Day 0-28) Durability of recovery observed for up to 1 year post-transplant (Day 100-365)

The data suggests a facilitator effect of omidubicel on in vivo expansion

18 Szabolcs P, Levy S, Yackoubov, D, et al. Hematopoietic Stem Cell Transplantation (HSCT) With Omidubicel Is Associated With Robust Immune Reconstitution and Lower Rates of Severe Infection Compared to Standard Umbilical Cord Blood Transplantation. Oral presentation at: 2021 ASH Annual Meeting and Exposition; December 2021; Atlanta, GA.



Outcomes suggest potential for **significant reductions in healthcare resource utilization** in the first 100 days post-transplant with omidubicel

Comparative results in first 100 days post-transplant

	Omidubicel (n=52)	Cord Blood (n=56)	P-value
Incidence of acute GvHD	15%	20%	0.563
Mean total number of inpatient days during primary hospitalization (transplant to discharge)	27.7	39.8	<0.001
Mean total number of inpatient days (includes readmissions)	41.2	50.8	0.027
Mean total days alive and not hospitalized	55.8	43.7	0.023
Mean total number of days in the ICU	0.4	4.7	0.028

The totality of the omidubicel data powers our commitment to cures

- Ability to identify matches for patients of racial minorities
- Shortest neutrophil engraftment time compared to published results for other donor sources
- Shorter time to platelet engraftment
- Reduced cumulative incidence of infection
- Reduced hospitalization time for patients
- Trend to improved overall survival

BLA rolling submission in Q1 2022; full submission in 1H 2022

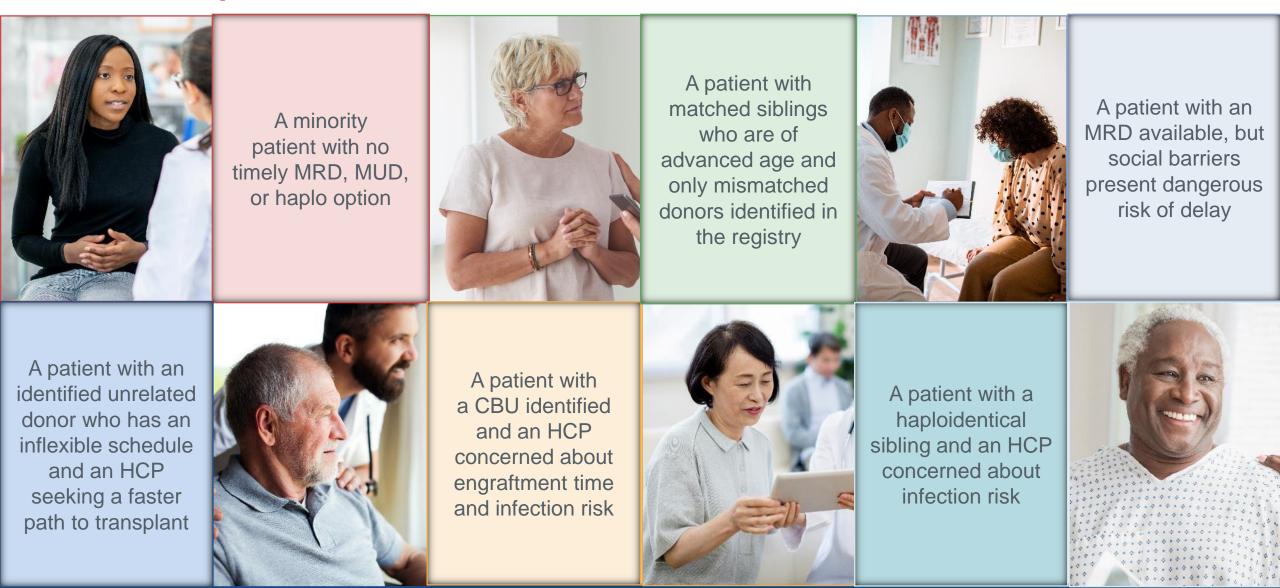


Omidubicel

Preparing for commercial launch



Allo-transplanters can offer a **new standard of care** and the **potential for cure** to **even more patients** via omidubicel



22 Omidubicel is investigational and safety and efficacy have not been established by any agency. Patient profiles represent potential patients only.



We are actively **navigating reimbursement dynamics** and **payer coverage** considerations

Gamida Cell is proactively educating payers that account for 90% of U.S. covered lives

We anticipate coverage at the time of approval...

Published data supports that ~100% of U.S. payers anticipate covering one-time therapies with curative intent

...and a pathway to reimbursement

Gamida has a strong understanding of the reimbursement approach that payers will take upon omidubicel FDA approval



Our commercial manufacturing facility will ensure **consistent and reliable product supply**

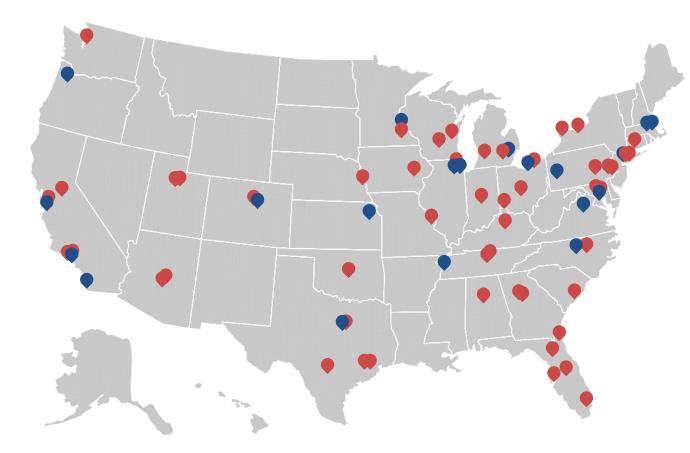
- State-of-the art facility in Israel
- Modular facility with capability to add capacity
- Personalized product delivered within 4 weeks of selection of cord blood unit







We have **initiated partnerships** to educate and onboard **Transplant Centers** across the United States



Approximately 70 Transplant Centers account for ~80% of allo-HSCTs performed in U.S.

Transplant Centers

Omidubicel Clinical Trial Sites



A quantitative demand study of primary market research was conducted with 109 transplant physicians geographically distributed across the US

Research determined that omidubicel has the opportunity to:

Improve outcomes across all current donor sources Increase access for those patients not transplanted today

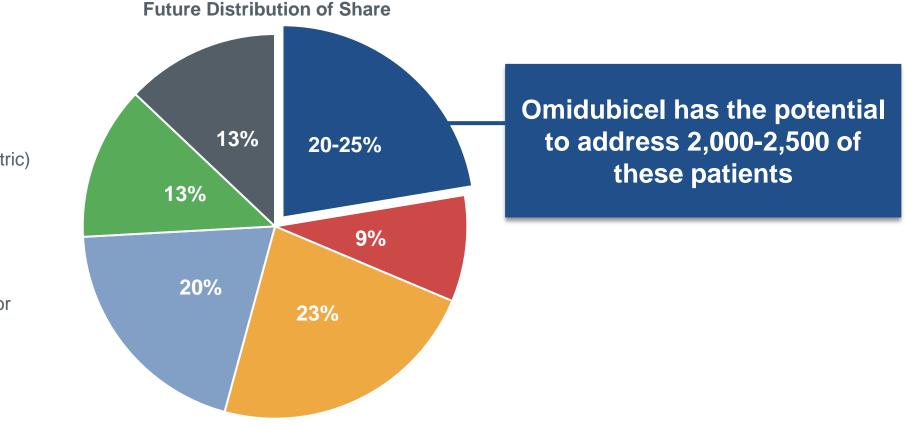
- Positive clinical outcomes
- Removed concern of advanced Donor age
- Personalized product delivered within 4 weeks

- Ability to find a suitable donor
- Improved access for minority patients
- Rapid and reliable availability



We anticipate omidubicel capturing **20-25% of the market** at peak, resulting in improved outcomes and expanded access for **2,000+ patients**

~11,000 patients with hematologic malignancies will receive allo-HSCT in 2026*, representing organic transplant growth and omidubicel-driven market expansion



Omidubicel

Umbilical Cord Blood (pediatric)

Matched Related Donor

- Matched Unrelated Donor
- Mismatched Unrelated Donor
- Haploidentical Donor

*Reflects 2025-2026 peak estimate; includes patients 12+



GDA-201

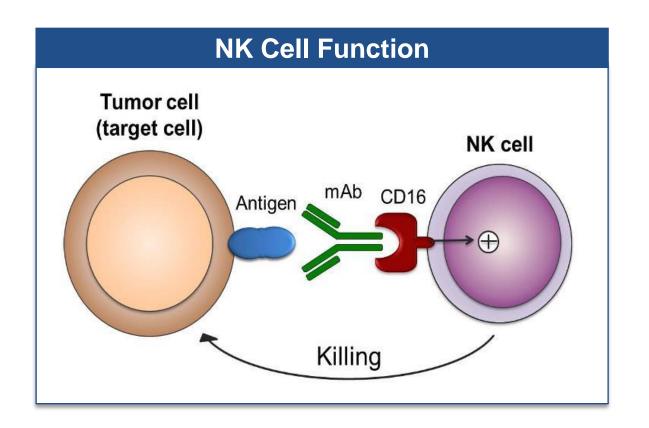
NAM-enabled NK cells to treat Non-Hodgkin Lymphoma



Natural Killer (NK) cells are a promising immune therapy for cancer

Promise of NK Cells

- Fully allogeneic product (no HLA matching required)
- Synergy with antibodies
- Potential to stimulate adaptive immunity
- Potential for readily available therapy



Manufacturing is necessary to obtain clinically meaningful doses with optimized cell function



We are putting NK cells to work using our NAM Platform

NAM optimizes NK cell phenotype during manufacturing to ensure product functionality

NK cell maturation					
Stage 3	Stage 4a	Stage 4b	GDA-201	Stage 5	Stage 6
Immature			NAM-enabled NK cell expansion		Exhausted



GDA-201 is the lead candidate in our NAM-enabled NK cell therapy pipeline

Investigator-led, Phase 1, proof of concept study for patients with NHL and MM



- Primary endpoint: Maximum tolerated dose of GDA-201 (3 doses evaluated)
- Secondary endpoints: Overall response, toxicity

Phase 1 experience with GDA-201 and rituximab demonstrated a positive safety profile

Safety Results

- 35 patients treated (19 NHL, 16 MM)
- No dose-limiting toxicities
- One patient died of *E. coli* sepsis, initially reported as cytokine release syndrome
- Most common grade 3/4 adverse events:
 - Thrombocytopenia (n=9)
 - Hypertension (n=5)
 - Neutropenia (n=4)
 - Febrile neutropenia (n=4)
 - Anemia (n=3)
- No neurotoxic events, graft versus host disease (GvHD), or confirmed cytokine release syndrome



Multiple patients treated with GDA-201 and rituximab had durable complete responses demonstrating an ORR of 74% and CR rate of 68%

DIAGNOSIS PT# 004 FL 005 FL DLBCL 009 023 FL LEGEND DLBCL 026 DLBCL 027 DAY 0 = GDA-201 Infusion FL 030 Complete response DLBCL 033 FL 029 Partial response DLBCL 019 Progressive disease FL 036 FL 037 FL 002 Ongoing response FL 031 * DLBCL 001 Allogeneic transplant DLBCL 003 Autologous transplant MCL 024 DLBCL 028 Second dose GDA-201 X 035 FL 0 2 4 6 8 10 12 14 16 18 20 22 24 26 28 30 32 34 36

Median Duration of Response: **16 months**

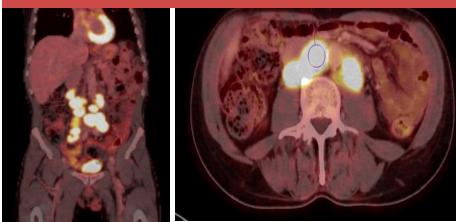
Bachanova et al., ASH 2021

Bachalova et al., Ach 2021.
 DLBCL: diffuse large B-cell lymphoma; FL: follicular lymphoma; LD: lymphodepleting; MCL: mantle cell lymphoma. *Died of Covid.

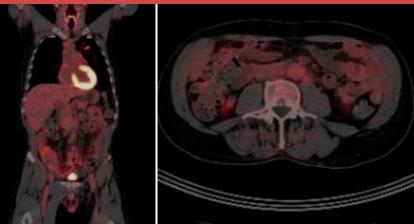


Additionally, in a **heavily pretreated lymphoma patient**, **complete responses** were demonstrated

Pt 009: Baseline



Pt 009: 6-month post GDA-201



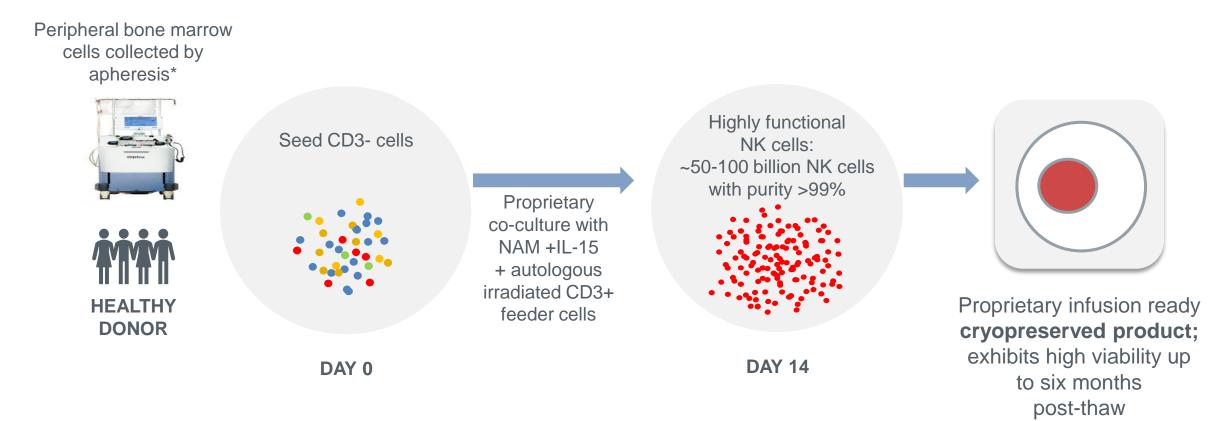
- 57-year-old man with history of CLL and Richter's transformation-large cell lymphoma, measurable retroperitoneal lymph nodes at baseline
- Prior therapy: FCR-light, Rituximab/Bendamustine Ibrutinib/Ienalidomide, R-CHOP, Venetoclax/Rituximab
- Allogeneic HSCT (matched sibling)
- Relapse at 6 months
- Treated with GDA-201
- 28-day response: tumor shrinkage
- 6 months: PR with continued tumor shrinkage
- Demonstrated PR to CR conversion after 12 months, continued CR at ~3 years
- NK cells cleared within 2 weeks

"Whether it has been work, or my various hobbies and past times, whether that be traveling on motorcycle or enjoying life to its fullest, it really has been a noticeable improvement compared to how things were prior to going through the trial."- **Patient 009**



We are leveraging our knowledge of **cryopreservation** to **further advance our NK pipeline**

GDA-201 cryopreserved formulation maintains phenotype expression, cytotoxicity function, and enhanced potency



*One apheresis procedure can provide treatment for 5-10 patients



Encouraging clinical activity and safety profile supports continued development





- Preclinical proof of principle
- Clinical proof of concept
- Cryopreserved formulation

Phase 1/2 multi-center study in lymphoma for cryopreserved GDA-201



Engineered NK Cell Programs

Improved product targeting and persistence in hematologic and solidtumor cancers



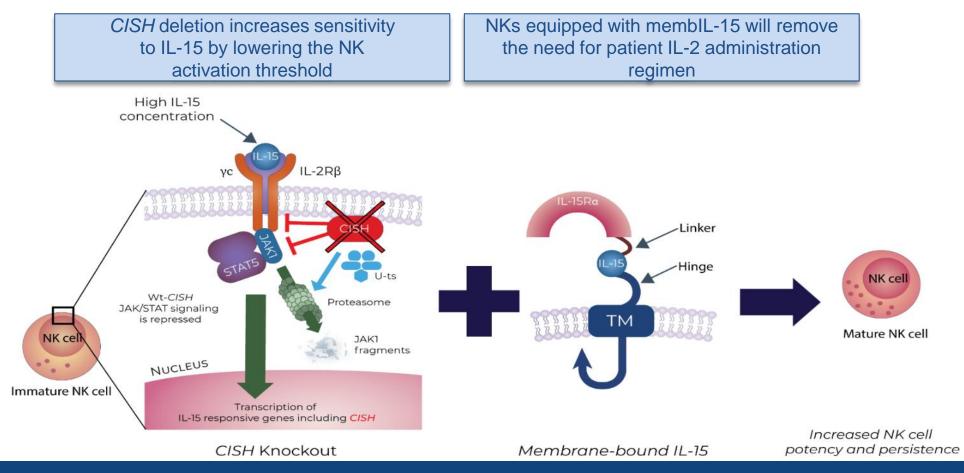
Led by GDA-201 **clinical proof of concept**, Gamida Cell continues to invest in advancing a **diversified NK pipeline**

PROGRAM	STRATEGY	GENETIC MODIFICATION	INDICATION(S)	
GDA-301	Increased potency and persistence	CISH KO + membIL-15	Hematologic + solid tumors	
GDA-401	Undisclosed			
GDA-501	HER2 Targeting	HER2 CAR	HER2+ solid tumors	
GDA-601	CD38 Targeting	CD38 KO + CD38 CAR	Multiple myeloma	



GDA-301: Enhancing NK potency and persistence

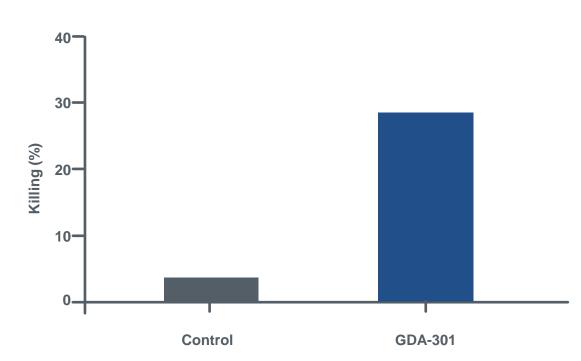
The lack of persistence of infused NK cells is a principal limitation of driving adaptive immunotherapy. Combining CISH KO with membrane-bound IL-15 will improve in vivo persistence and killing capacity, without concomitant IL-2 administration.





GDA-301: Drives increased target cell killing in vitro

GDA-301 shows enhanced cytotoxic activity in multiple myeloma cell line (RPMI)



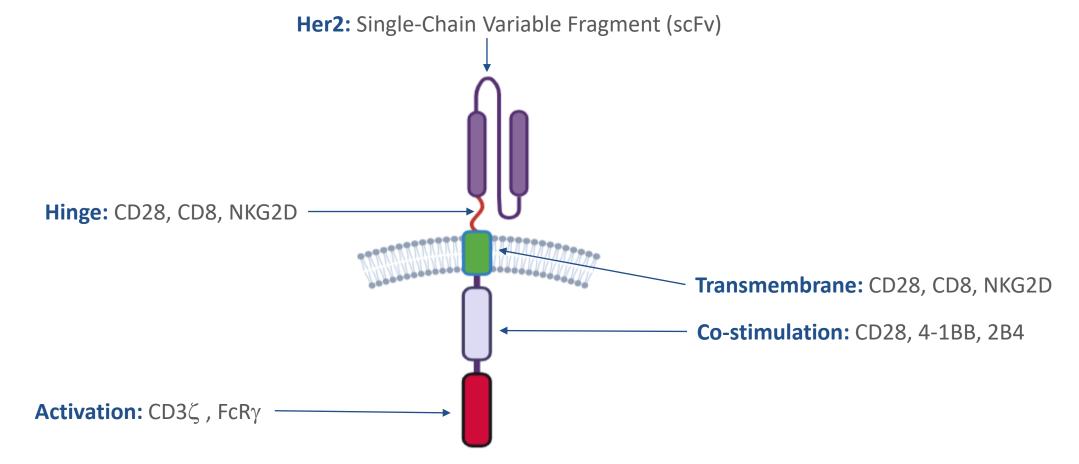
Multiple Myeloma Cell Line

Killing assay was performed on CISH knocked cells, 24h after the electroporation of mRNA-mbIL-15 that followed a 6hr co-culture of NK cells with RPMI cell line, Ratio 5:1



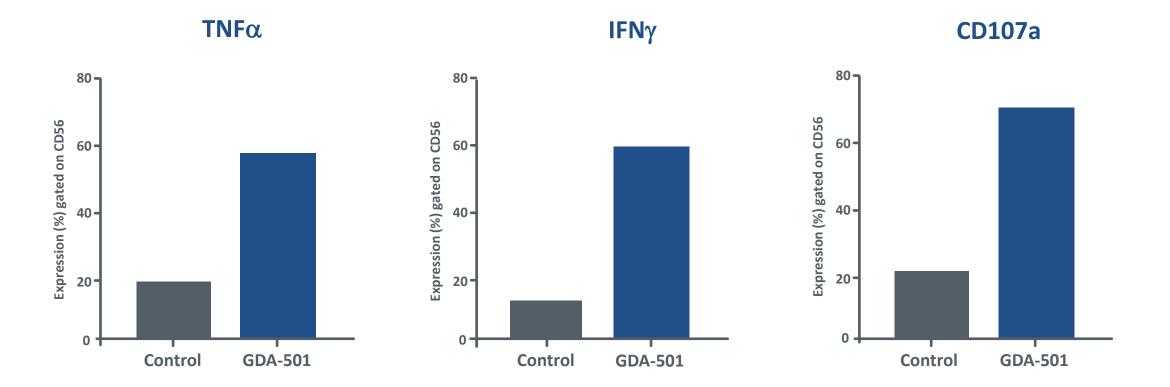
GDA-501: Developed to **optimize targeting and NK activation** against HER2+ tumors

Multiple tailor-made NK CARs were developed to target and activate NKs against HER2+ tumors





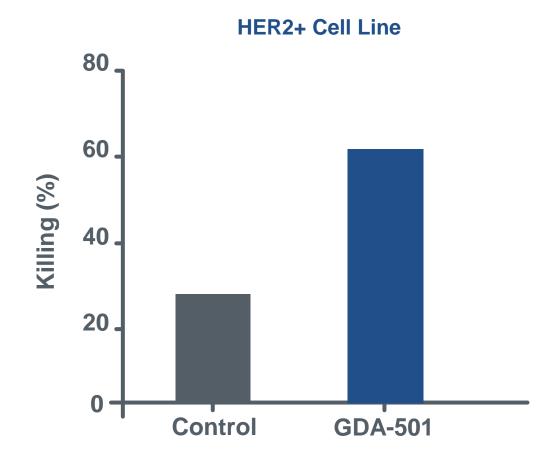
When exposed to HER2+ cell lines, GDA-501 upregulates inflammatory cytokine production and degranulation marker (CD107a) associated with cytotoxicity



Potency analyses assay of 6 h co-cultured Her2-CAR NKs with corresponding target cells: Flow cytometric analysis of CD107a expression, intracellular TNFα and IFN-γ production in control NK cells, or electroporated NK cells with mRNA expressing HER2 CAR constructs.



GDA-501: Shows effective in vitro cytotoxicity against HER2+ cell line

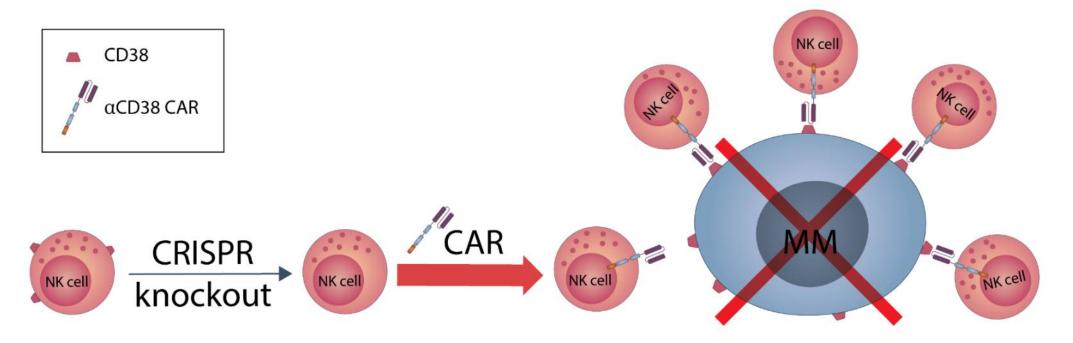


Killing activity of electroporated NK cells against target cells: Killing assay performed by flow cytometry analyses demonstrating calculated specific-lysis percentages following a co-culturing (in 5:1 ratio) for 6h with SKOV3 cell line 24h after electroporation



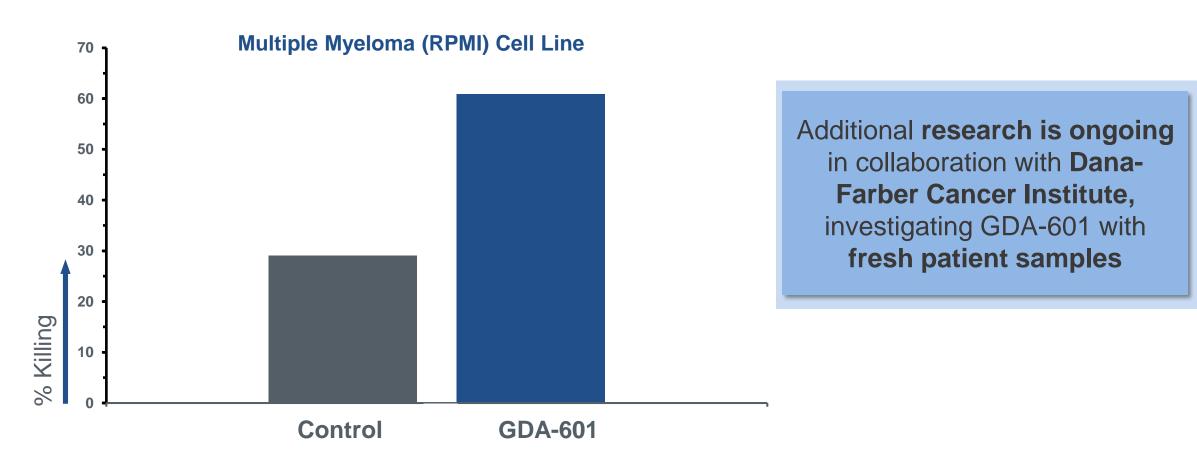
GDA-601: An investigational genetically engineered cell product designed to target multiple myeloma cells

CD38 in NK cells was knocked out using CRISPR-Cas9 technology, and an enhanced chimeric antigen receptor (CAR) targeting CD38 was introduced using mRNA electroporation. This combined genetic approach allows improved cytotoxic activity directed against CD38-expressing MM cells without self-inflicted lysis by NK cells (fratricide).



Killing activity of electroporated NK cells against target cells: Killing assay performed by flow cytometry analyses demonstrating calculated specific-lysis percentages following a co-culturing (in 5:1 ratio) for 6h with SKOV3 cell line 24h after electroporation





Killing assay was performed following a 6 hour co-culture of GDA-601 with RPMI cell line at an Effector to Target ratio of 5:1



We are **committed to cures** and developing **next-generation therapies** to address **urgent unmet needs**



Omidubicel

Nearing Commercialization

- Potential to be first FDA-approved cell therapy for allogeneic hematopoietic stem cell transplant (allo-HSCT)
- Breakthrough Therapy and Orphan Drug status
- Preparing for BLA submission in 1H22

GDA-201

Fighting non-Hodgkin Lymphoma

- NK cell product with positive Phase 1 data using fresh product
- Submitted IND for a Phase 1/2 trial in NHL with an allogeneic readily available cryopreserved formulation
- Ongoing discussion with the FDA to advance the IND



Opening new frontiers in cancer immunotherapy

- Proof-of-concept for genetic engineering modifications, including CAR, membrane bound IL15, and knockouts using multiple approaches including CRISPR
- Evidence of increased cytotoxicity in preclinical studies
- Potential in hematologic cancers and solid tumors

Well positioned to execute goals | \$96M Cash* | Cash runway into mid-2023 and through potential omidubicel approval

*As of December 31, 2021, unaudited



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Learn more at gamida-cell.com

